

## Summary of expansion projects : Merger and Partnership (M&P)

No	Closing Date	Company Name	Country	Equity % Bought	Max Investment Cost (MB)	Assets <sup>1</sup> (MB)	Revenue <sup>1</sup> (MB)	Net Profit <sup>1</sup> (MB)	Competitive Position	Products / Solutions	Announced Capacity <sup>1</sup>	Annual Capacity <sup>2</sup>
1	30 Aug 2019	Visy Packaging (Thailand) Limited ("Visy")	Thailand	80.0%	4,341	2,010	1,777	N/A	Leading food packaging provider with world class technology	High-quality of Rigid packaging	2,097 million pieces	2,997 million pieces
2	12 Sep 2019	PT. Fajar Surya Wisesa Tbk. ("Fajar")	Indonesia	55.0%	21,150	24,100	21,900	3,100	Leader in packaging paper in Indonesia	Packaging Paper	1.4 MT	1.8 MT
3	18 Dec 2020	Bien Hoa Packaging Joint Stock Company ("SOVI")	Vietnam	94.1%	2,700	1,380	2,100	200	Top box company in Vietnam with consumer-linked portfolio	Corrugated Carton	0.1 MT	0.1 MT
4	13 Jan 2021	GO-Pak UK Limited ("Go-Pak")	UK	100.0%	5,480	1,650	2,800	450	Leader in foodservice packaging in UK with global customer network	Foodservice packaging	4 billion pieces	4 billion pieces
5	23 July 2021	Duy Tan Plastics Manufacturing Corporation ("Duy Tan")	Vietnam	70.0%	9,120	7,130	7,170	930	No.1 rigid packaging producer in Vietnam	Rigid Polymer Packaging & Plastic Housewares	0.116 MT	0.116 MT
6	13 Aug 2021	PT Indonesia Dirtajaya Aneka Industri Box, PT Bahana Buana Box and PT Rapipack Asritama (collectively, "Intan Group")	Indonesia	75.0%	2,088	1,836	3,231	158	Top box company in Indonesia with consumer-linked portfolio	Corrugated Carton	0.21 MT	0.21 MT
7	31 Aug 2021	Visy Packaging (Thailand) Limited ("Visy") (Acquisition of additional 20% shares)	Thailand	20.0%	1,373	N/A	N/A	N/A	Leading food packaging provider with world class technology	High-quality of Rigid packaging	N/A	2,997 million pieces
8	9 Dec 2021	Deltalab, S.L. ("Deltalab")	Spain	85.0%	3,270	1,720	3,245	740	A recognized European manufacturers and distributor of high quality medical supplies & labware	High Quality Medical Supplies & Labware	15,000 SKUs and annual output of 250 million pieces	15,000 SKUs and annual output of 250 million pieces
Note (For data in the table) : <sup>1</sup> As of announcement date												
<sup>2</sup> As of Dec 2021 / Full year basis without pro-rate from consolidation / start-up date												