Summary of expansion projects : Merger and Partnership (M&P)

No	Closing Date	Company Name	Country	Equity % Bought	Max Investment Cost (MB)	Assets[1] (MB)	Revenue[1] (MB)	Net Profit[1] (MB)	Competitive Position	Products / Solutions	Announced Capacity[1]	Annual Capacity[2]
1	30 Aug 2019	Visy Packaging (Thailand) Limited ("Visy")	Thailand	80.0%	4,341	2,010	1,777	N/A	Leading food packaging provider with world class technology	High-quality of Rigid packaging	2,097 million pieces	2,997 million pieces
2	12 Sep 2019	PT. Fajar Surya Wisesa Tbk. ("Fajar")	Indonesia	55.0%	21,150	24,100	21,900	3,100	Leader in packaging paper in Indonesia	Packaging Paper	1.4 MT	1.8 MT
3	18 Dec 2020	Bien Hoa Packaging Joint Stock Company ("SOVI")	Vietnam	94.1%	2,700	1,380	2,100	200	Top box company in Vietnam with consumer-linked portfolio	Corrugated Carton	0.1 MT	0.1 MT
4	13 Jan 2021	GO-Pak UK Limited ("Go-Pak")	UK	100.0%	5,480	1,650	2,800	450	Leader in foodservice packaging in UK with global customer network	Foodservice packaging	4 billion pieces	4 billion pieces
5	23 July 2021	Duy Tan Plastics Manufacturing Corporation ("Duy Tan")	Vietnam	70.0%	9,120	7,130	7,170	930	No.1 rigid packaging producer in Vietnam	Rigid Polymer Packaging & Plastic Housewares	0.116 MT	0.116 MT
6	13 Aug 2021	PT Indonesia Dirtajaya Aneka Industri Box, PT Bahana Buana Box and PT Rapipack Asritama (collectively, "Intan Group")	Indonesia	75.0%	2,088	1,836	3,231	158	Top box company in Indonesia with consumer-linked portfolio	Corrugated Carton	0.21 MT	0.21 MT
7	31 Aug 2021	Visy Packaging (Thailand) Limited ("Visy") (Acquisition of additional 20% shares)	Thailand	20.0%	1,373	N/A	N/A	N/A	Leading food packaging provider with world class technology	High-quality of Rigid packaging	N/A	2,997 million pieces
8	9 Dec 2021	Deltalab, S.L. ("Deltalab")	Spain	85.0%	3,270	1,720	3,245	740	A recognized European manufacturers and distributor of high quality medical supplies & labware	High Quality Medical Supplies & Labware	15,000 SKUs and annual output of 250 million pieces	15,000 SKUs and annual output of 250 million pieces
9	18 Jul 2022	Peute Recycling B.V. ("Peute")	The Netherlands	100.0%	2,875	1,930	9,160	120	The largest independent packaging materials recycling and trading company of recovered paper and recovered plastic	Packaging Materials Recycling	1 million tons/year of recovered paper 0.1 million tons/year of recovered plastic	1 million tons/year of recovered paper 0.1 million tons/year of recovered plastic
10	5 Sep 2022	Jordan Trading Inc. ("Jordan")	USA	90.1%	73	117	568	4	Over 34 years of experienced RCP trader with sourcing network in Mid to East coast of the USA	Packaging Materials Recycling	0.1 million tons/year of recovered paper	0.1 million tons/year of recovered paper
11	27 Oct 2023	Law Print & Packaging Management Limited ("Law Print")	UK	100.0%	475	300	450	34	Detailed analysis and understanding of customers, especially in pet food industry and strong customer network in UK and Europe market	Solutions provider of flexible packaging	N/A	N/A
12	27 Oct 2023	Bicappa Lab S.r.L. ("Bicappa")	Italy	72.3%	125	90	115	32	one of the major-size manufacturer of pipette tip in Europe with automated pipette production and precision mold designs	medical supply & labware manufacturer specializes in pipette product,	N/A	N/A
13	18 Dec 2023	Starprint Vietnam JSC ("SPV")	Vietnam	70.0%	987	885	1,480	135	One of Vietnam's leading producers of offset folding cartons, rigid boxes and luxury packaging with distinctive printing capability and quality	Offset foolding carton & rigid boxes	Offset printing: 16,500 ton per year Rigid packaging: 8 million pieces per year	Offset printing: 16,500 ton per year Rigid packaging: 8 million pieces per year
14	1-Jul-2024	VEM (THAILAND) CO., LTD. ("VEM-TH")	Thailand	90.0%	146	455	302	5	A quality management system for medical devices (ISO 13485) and certified cleanrooms certified class 8 & class 7	high-performance polymer injection molding parts	- 59.2 mil. pieces/year with 30 plastic injection mold production lines - 32.4 mil. Pieces/year in clean room	- 59.2 mil. pieces/year with 30 plastic injection mold production lines - 32.4 mil. Pieces/year in clean room
15	9-Jun-2025	Duy Tan Plastics Manufacturing Corporation ("Duy Tan")	Vietnam	30.0%	3,727	N/A	N/A	N/A	No.1 rigid packaging producer in Vietnam	Rigid Polymer Packaging & Plastic Housewares	N/A	0.116 MT
16	9-Dec-2025	PT Prokemas Adhikari Kreasi (Mypak)	Indonesia	100.0%	981	2,670	1,777	N/A	Strategically located near packaging paper & fiber packaging operations with facilities optimization, suitable for serving MNC and local F&B and consumer goods brands.	Quality corrugated carton	144,000 tons/year of corrugated carton	144,000 tons/year of corrugated carton
17	21-Jul-2026	Jin Zhong Fa Paper Industrial ("JZF")	Thailand	90.0%	68	240	206	N/A	Broaden client base, including majority Chinese customers, to reinforce market position in Eastern region and strengthen box business synergies	Corrugated Carton	28,000 tons/year of corrugated carton	28,000 tons/year of corrugated carton

Note (For data in the table) : [1] As of announcement date

[2] Full year basis without pro-rate from consolidation / start-up date